



Councilmember  
**RADIANT  
CORDERO**

Serving  
**HONOLULU CITY  
COUNCIL DISTRICT 7**



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## ALOHA IĀ HALEWILIKŌ



Councilmember Cordero joined the community at the blessing and groundbreaking ceremony for Aloha Iā Halewilikō, the new affordable senior rental community located on the site of the former 'Aiea Sugar Mill on October 17, 2023. Aloha Iā Halewilikō will provide 140 affordable rental units for kūpuna in 'Aiea with services and amenities to support vibrant, healthy lifestyles. For more information on leasing at Aloha Iā Halewilikō, please visit [eahhousing.org](http://eahhousing.org) or call (808) 439-6286.

## PEARL HARBOR HISTORIC TRAIL AND BIKE PATH CLEANUP



On Saturday, October 28, 2023, Councilmember Cordero joined her neighbors and community organizations, such as the Rotary Club of Hickam Pearl Harbor, for the biannual cleanup of the Pearl Harbor Historic Trail and Bike Path. There were a total of 11 clean up sites spanning from 'Aiea Bay to Waipahū. Mahalo to the City's Department of Environmental Services Storm Water Quality Branch and all the volunteers that came out to make this cleanup event a success.

## CALENDAR OF EVENTS

- 11/01** City Council Meeting, 10:00 a.m.
- 11/11** Community-Council Corner at the Salt Lake People's Open Market, 11:15 a.m.
- 11/14** Budget Committee, 9:00 a.m.  
Executive Management Committee, 11:00 a.m.  
Executive Matters and Legal Affairs Committee, 12:00 p.m.  
Transportation Committee, 2:30 p.m.
- 11/15** Zoning Committee, *Cancelled*  
Public Safety Committee, 9:00 a.m.  
Parks, Enterprise Services and Culture and the Arts Committee, 1:00 p.m.  
Housing, Sustainability and Health Committee, *Cancelled*
- 11/16** Planning and the Economy Committee, *Cancelled*  
Public Infrastructure and Technology Committee, *Cancelled*
- 12/06** City Council Meeting, 10:00 a.m.



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## ACTIVATING MAKALAPA NEIGHBORHOOD PARK COMMUNITY MEETING



During the past year, in concert with the National Park Service, Parents and Children Together (PACT), and the Makalapa community, Councilmember Cordero has been supporting the Makalapa Working Group with park activation activities to enhance the neighborhood park. This included design charrettes, events at the park, and educational workshops. Additionally, the group partnered with Trees for Honolulu's Future and 'Aiea Intermediate School to do Heat Island Mapping to determine the heat impacts in the area and the importance of tree canopy planning to cool our communities.

A presentation was made by Trees for Honolulu's Future and a youth representative from PACT about the ongoing efforts at Makalapa Neighborhood Park. The presentation in the September 13, 2023 Committee on Parks, Enterprise Services and Culture and the Arts highlighted community events at the park and workshops that allowed neighbors to share their visions about the park. View here: <https://hnlldoc.ehawaii.gov/hnlldoc/document-download?id=18921>.



The Friends of Makalapa Neighborhood Park held their Activating Makalapa Neighborhood Park Community Meeting on Thursday, November 16, 2023, at 'Aiea Elementary School Cafeteria. Thank you to everyone who came out to attend the meeting and contributed to the discussion on improving the park. If you are interested in joining The Friends of Makalapa Neighborhood Park, please email [jasmine.paredes@partner.nps.gov](mailto:jasmine.paredes@partner.nps.gov) with your name and interest.

## HONOLULU CITY COUNCIL PASSES CURBSIDE RECYCLING BILL 47 (2023)

The Honolulu City Council unanimously passed Bill 47 (2023) on Wednesday. Bill 47 (2023) was co-introduced by Housing, Sustainability, and Health (HSH) Chair Matt Weyer and Floor Leader Radiant Cordero, and the measure increases the materials that the City must accept in our green curbside collection bins. This bill underscores the Council's commitment to promoting sustainability and reducing our environmental footprint, thereby addressing growing landfill challenges the island faces.

HSH Chair Weyer noted, "Bill 47 allows us to turn more of our waste into compost by adding food waste and manufactured compostables, such as the take out containers we receive at restaurants to our green bins. This is both better for our environment and decreases our waste stream during a time where the City is having to look at new landfill locations."

Upon the bill's passage, Floor Leader Cordero said, "finding solutions for effective waste management is critical within our island-community. By further defining the program for curbside recyclable material collection, our City has an excellent opportunity to both mitigate its environmental impact, along with reducing landfill burdens our island already faces."

For more details on Bill 47 (2023) please visit: <https://hnlldoc.ehawaii.gov/hnlldoc/measure/2657>.

# City Auditor's Highlights

## Audit of the Department of Design & Construction's Implementation of the City's Capital Improvement Program Report No. 23-03



On November 2, 2022, the Honolulu City Council adopted Resolution 22-233, requesting the City Auditor to conduct an audit of the Department of Design and Construction's Implementation of the City's Capital Improvement Program. Our audit objectives were to:

1. Determine whether the city's implementation of the Capital Improvement Program (CIP) as overseen by the Department of Design and Construction (DDC) is operating effectively;
2. Identify potential barriers that may contribute to delays in project implementation; and
3. Provide recommendations as appropriate.



### **DDC does not centrally monitor or prioritize ongoing capital projects, contributing to project delays and unmet performance goals.**

The department expects client agencies to monitor and prioritize their ongoing projects, while some client agencies expect the same from the department. This leads to a lack of overall monitoring and prioritization. Client agencies also report a lack of accountability and transparency from DDC on CIP projects that experience delays. Finally, the department did not meet its own performance goals for project completion from FY 2018 to FY 2020.



*Ka 'Oihana Hakulau  
a me ke Kāpili*



### **Department staff do not consistently adhere to standard operating procedures, which also contributes to delays in construction.**

DDC staff are not consistently adhering to the department's Standard Operating Procedures and best practices during the construction phase of the CIP process, further contributing to project delays. Specifically, in our review of 12 projects, we found 1) significant delays in the change order review and approval process, 2) an invoice paid without formal approval, 3) an incomplete project turnover memorandum, and 4) contractor performance evaluations not completed in a timely manner.



### **Due to department vacancies and increasing retirements in key management positions, CIP projects are backlogged and exceeding project managers capacities.**

As of January 1, 2023, there was 27% vacancy of Civil Engineer V or higher positions in DDC. Overall, there is high turnover of projects managers in the department, as well as increasing retirements in key positions. Remaining staff are being asked to go beyond their jobs description and existing workloads to serve as project managers. Although DDC has made recent efforts at recruitment, city salaries remain uncompetitive as compared to the private sector. Finally, the department does not have formal plans for staffing and succession. As long as positions remain vacant, project manager workloads will exceed capacity and CIP projects will continue to experience delays.

We made 6 recommendations to improve the department's oversight of the CIP process. The department expressed partial agreement with the report's findings and recommendations.



For the full report, and to see other audit reports from the Office of the City Auditor (Ke Ke'ena o ka Luna Hō'ōia): <http://www.honolulu.gov/auditor/reportsworkplans.html>